

# Candidate: Sample Candidate

Date: 10/23/2023

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The following information is a feedback report based on the results of validated psychological assessment dimensions. Depending on the sections included in the test battery, there may be multiple pages of explanatory information. Please review thoroughly for the best overall interpretation of your candidate's scores.

#### **PERSONALITY TRAITS**

The profile below summarizes key results in each area compared against general population norms (indicated by the descriptors Low, Below Average, Average, Above Average, and High) and with norms for high performers in the type of job for which the candidate is applying (designated by the shaded areas). The candidate's score is indicated by the diamond symbol:

	Low	Below Average	Average	Above Average	High
CONSCIENTIOUSNESS			•		
DETAIL MINDEDNESS			<b>♦</b>		
EMOTIONAL STABILITY / RESILIENCE			•		
INTEGRITY			<b>•</b>		
INTROVERSION			•		
LONG TENURE POTENTIAL			•		
ORDERLINESS			•		
TOLERANCE FOR REPETITIVE WORK			•		
WORK DRIVE				•	

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## **APTITUDE SCORES: Reported as Percent Correct**

DIMENSION	SCORE	CATEGORY				
Basic Math	84% Correct	Above Average				

#### **Explanation of this "Percent Correct" Aptitude Score**

The scoring for tests like this one is based on a "percent correct" calculation which is total number of correct answers divided by total number of questions on the test. The candidate has ample time to complete each question, so it is possible to achieve a 100% score.

<u>Lower scores</u> suggest the candidate will make a high number of errors on the job. Their basic skills in this topic area are probably lacking. If hired, you need to consider on-the-job training in this topic area.

<u>Higher scores</u> suggest the candidate is less likely to make mistakes of this type on the job. Their skills are adequate to good, so they can probably improve accuracy as they practice tasks on the job - especially if you give them feedback about errors as they occur during job performance.

#### We offer the following guideline:

0% to 50% correct	51% - 70% correct	71% to 85% correct	86% to 100% correct
Low Score	Below Average	Above Average	High Score

Most companies are simply trying to weed out candidates who would have the most trouble handling job tasks of this nature. If that is the case, you need to think about what is the lowest "Percent Correct" score you will tolerate. If errors are not particularly costly to your operations, then you may be able to accept candidates who score in the Below Average range.

Some companies are trying to enhance the overall quality of their workforce with the use of standardized aptitude testing. If this is the case for your company, then we advise that you accept candidates in the Above Average or High categories. If errors of this nature cause very serious problems in your company, then you should only hire people who score in the High category.

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### **APTITUDE SCORES: Reported as Percentile**

	PERCENTILE RANGE									
	0- 10%	10- 19	20- 29	30- 39	40- 49	50- 59	60- 69	70- 79	80- 89	Top 10%
Reading Comprehension									Х	
Stock Picking										Х
OVERALL COGNITIVE APTITUDE										Х

#### **Explanation of Aptitude Scores In This Table:**

The aptitude scores in this table reflect <u>percentile rankings</u> -- not percent correct on the test. For example, if a person scores 80-89%ile on a specific test in this report, it means that they scored at least as well or better than 80-89%ile of the norm group, but not as high as about 10-20%ile of the norm group. So, higher scores are better than lower scores.

The **Overall Cognitive Aptitude** is an average score (an average for the standardized scores) for all of the separate aptitude tests given to this candidate.

The <u>lower the Overall Cognitive Aptitude score</u>, we predict that the candidate will have difficulty learning new information and making decisions. For example, if they are well experienced in their occupation, they may be able to continue to perform well practiced tasks adequately, but have difficulty learning new things. As such, they will need additional training time and more support from supervisors. People who produce lower Overall Cognitive Aptitude scores generally prefer tasks that call for specific responses rather than ones requiring insightful solutions. They are also slower in processing information and are often easily overwhelmed by complex problems, especially ones they have not dealt with before.

The <u>higher the Overall Cognitive Aptitude score</u>, the more we predict that the candidate will learn quickly, pick up a lot of new information on their own without needing to be trained, handle a large information load easily, make decisions in an efficient manner, and show a great deal of insight about how to solve new and complex problems.

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#### PERSONALITY TRAIT INTERPRETATION

#### Strengths:

- He is moderately trustworthy and conscientious in the way he does his work. Sample also uses a fair amount of his own judgment in determining when and how he will carry out his job responsibilities and commitments.
- He often approaches tasks methodically, paying attention to intermediate steps in task completion.
   However, Sample can also improvise when necessary and adjust his approach to accommodate changing demands and constraints.
- He is usually stable and in control of his emotions. Sample can handle most normal forms of job stress without lowering his job effectiveness.
- Sample tends to be cordial and sincere in his work-based interactions. He won't be swayed by social factors when making decisions or attending to his own job tasks and duties.
- Registering as having an average potential for long-tenure with his employer, Sample typically prefers to work at one company for a moderately long time rather than have a series of jobs. He is not a job-hopper.
- He often approaches tasks methodically, paying attention to intermediate steps in task completion.
   However, Sample can also improvise when necessary and adjust his approach to accommodate changing demands and constraints.
- With an above-average work drive, Sample works energetically and persistently to fulfill job
  responsibilities. He is usually willing to extend himself, when necessary, to meet heavy or irregular job
  demands, including working long hours.

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## **Developmental Concerns:**

- He may sometimes fail to do things when and how he said they would be done. Sample could be more conscientious and reliable in the way he meets job expectations and responsibilities.
- Sample is the type of person who tends to take a rather careless approach to his work and does not always do routine checks. Errors are likely so, he is not particularly well suited to a job where detail and accuracy are extremely important.
- High levels of job stress and chronic pressure may undermine Sample's ability to handle his emotions in a stable, mature manner. He may need to develop more effective coping skills for such situations.
- Sample registered an average score on the integrity measure. Although this is not an unacceptable score, he should be given a careful orientation to company rules and policies, including a thorough explanation of how ambiguous situations are to be handled so as to maintain honest, ethical business practices.

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#### **INTERVIEW QUESTIONS**

After reviewing the assessment results for this candidate, you may want to conduct a structured interview to further explore and clarify some specific concerns. The interview questions listed below reflect areas of concern raised by the assessment results. You should keep asking questions until you have gained confidence in your assessment of the candidate. You can use some or all of these questions when interviewing the candidate. You will probably want to customize these questions to best fit your style and what you already know about the candidate as well as the job for which s/he is being considered. Most of these are behavioral description items which ask the candidate to describe specific behavior on the job. Some additional probes which you might want to use with individual questions are:

- \* When did this take place?
- \* What factors led up to it?
- \* What were the outcomes?
- \* What did others in the organization say about this?
- \* How often has this type of situation arisen?
- \* How would you handle it differently in the future?

#### **EMOTIONAL STABILITY/RESILIENCE**

- Tell me about a time when you had to keep on working despite having some problem or concern weighing on your mind. [Probes: How long did it go on? How was it resolved? How often has this kind of thing happened in the last six months?]
- Stress is a natural part of most work environments these days. Describe a situation where some significant form of stress has impacted you on your job and how you dealt with it.
- Describe a situation where you learned to live with something stressful at work.

#### INTEGRITY

- What would you do if you discovered that a coworker had been taking home office supplies without permission and without telling anyone?
- Under what conditions would it be acceptable to ignore or bend a company rule or policy?
- Describe what you would do if your boss asked you to keep quiet about some data he or she was falsifying for the annual company report.
- Under what circumstances would it be OK to claim a sick day (even though you were not sick) to deal with a personal problem at home?

#### **ORDERLINESS**

- All of us learn from our errors and mistakes. Tell me about the most recent error or mistake you learned from. [Probes: What was the error or mistake? What did you learn from it? What did you do to prevent it from happening again?]
- Tell me about a time when your organizational skills paid off and helped solve or prevent a problem at work.

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Sooner or later all employees have to make some trade-offs between working quickly and doing a
sufficient quantity of work versus working precisely and doing work of the highest quality. Tell me about
an occasion at work when you traded off quality for quantity or when time constraints forced you to
compromise on thoroughness or attention to detail. [Probe: How did you feel about having to make such
a trade-off?]

Describe the most significant thing you have done to help yourself become better organized on your job.